



## Table of Contents

### **Section 1: Introduction**

Area Planning Process .....	1-2
Lucas County CEDS Committee .....	1-2
Working Group .....	1-4
Local Economic Development Initiatives .....	1-5
Industry Cluster Strategy .....	1-7
Identified Clusters .....	1-8
Workforce Development .....	1-8
Foreign Trade Zones .....	1-12
Community Reinvestment Areas .....	1-13
Enterprise Zones .....	1-13
Brownfield Redevelopment .....	1-14
Brownfield Redevelopment Strategies .....	1-15
New Schools/New Neighborhood Coalition .....	1-16
Major Economic Development Issues .....	1-16

### **Section 2: County Profile**

Location .....	2-1
Natural Environment .....	2-1
General Population Characteristics .....	2-3
Migration Patterns .....	2-5
Population Projections .....	2-6
Race and Ethnicity .....	2-7
Median Age .....	2-8
Household Size .....	2-8
Median Household Income .....	2-9
Poverty Level .....	2-10
Unemployment Rate .....	2-11
Industry and Labor Force Statistics .....	2-12
Occupational Outlook .....	2-14
Commuting Pattern .....	2-23
Existing Business Park Inventory .....	2-24
Housing Stock and Market Analysis .....	2-24
Housing Affordability Analysis .....	2-26
Cost of Living .....	2-32
Education .....	2-33
Primary and Secondary Schools .....	2-33
Higher Education .....	2-34
Science and Technology Corridor .....	2-36
Health Care .....	2-37
Culture .....	2-38
Parks and Reserves .....	2-39
Infrastructure and Transportation Linkages .....	2-40
Utilities .....	2-44

# Table of Contents



## Section 3: Past Activities

Community Development .....	3-1
Downtown Toledo .....	3-1
Other Townships .....	3-3
Education and Training .....	3-5
Housing .....	3-5
Infrastructure .....	3-6
Transportation .....	3-8
Miscellaneous .....	3-11
Economic Development .....	3-12
Financing and Other Business Assistance .....	3-12
Retention and Expansion (R&E) Efforts .....	3-15
Industrial Parks and Sites .....	3-17
Staffing and Leadership .....	3-18
Planning .....	3-19
Marketing .....	3-21

## Section 4: Action Plan

Vision Statement .....	4-1
Goals .....	4-1
Objectives .....	4-2
Goal A .....	4-3
Goal B .....	4-4
Goal C .....	4-4
Goal D .....	4-5
Goal E .....	4-6
Goal F .....	4-7
Goal G .....	4-9
Goal H .....	4-10
Goal I .....	4-10

# Table of Contents



## Section 5: Project List

Parks and Sites .....	5-2
Buildings .....	5-7
Transportation .....	5-9
Environmental .....	5-12
Water .....	5-14
Storm and Sanitary .....	5-15
Downtowns .....	5-16
Neighborhoods .....	5-18
Planning .....	5-20
Lucas County's "Top Project"	5-23
Medical University of Ohio's (MUO) Advanced	
Technology Park of Northwest Ohio .....	5-23
Stickney Supplier Park .....	5-23
Salisbury Road Interchange .....	5-24
University of Toledo's (UT) Science and	
Technology Incubator Facility .....	5-24

## Appendices:

- Figure 1
- Figure 2
- Figure 3
- Figure 4
- Figure 5
- Figure 6
- Industrial Park Profile Map
- Industrial Park Profile Table